Ba-Phalaborwa Municipality

IDP/Budget/PMS/MPAC/RISK/mSCOA Framework & Process Plan 2026 ~ 2027



THE HOME OF MARULA AND WILDLIFE TOURISM

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1. Introduction

Section 28 of the Municipal Systems Act, Act 32 of 2000 requires that each Municipal Council adopts a process plan that would guide the planning, drafting, adoption and review of the IDP and Budget. The Process Plan should have clear and established mechanisms, procedures and processes to ensure proper consultation with the local communities. It should indicate clearly how the IDP process will work, who will be responsible for what, time frames and milestones will be set and a budget will be aligned to the programme.

2. Content of the IDP Process Plan

Mopani District Municipality Framework and Ba-Phalaborwa Municipality IDP Process Plans are outlined as follows:

- Phases and activities of the IDP process
- Structures that will manage the planning process and their respective roles
- Public/community participation
- Time schedule for the planning process and
- Monitoring of the process

3. Phases and Activities of the IDP Process

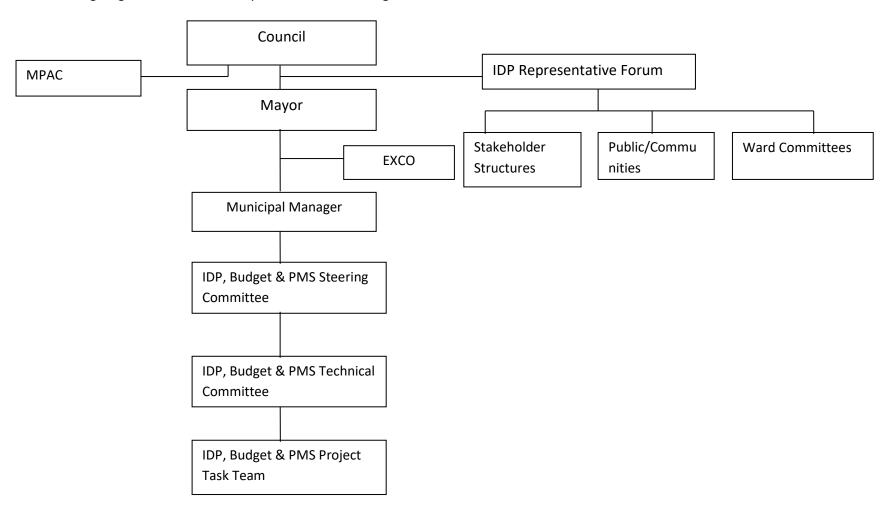
The table below shows the phases/stages of the IDP Process and Activities entailed for the review of the 2025/26 IDP:

	Stages/Phases of the IDP Process				
IDP Phases	Activities				
	 Identification and establishment of stakeholders and/or structures and sources of information. Development of the IDP Framework and Process Plan. 				
Analysis Phase	 Compilation of levels of development and backlogs that suggest areas of intervention. 				
Strategies Phase	- Reviewing the Vision, Mission, Strategies and Objectives.				
Projects Phase	 Identification of possible projects and their funding sources 				
Integration Phase	- Sector plans summary inclusion and programmes of action				

Stages/Phases of the IDP Process					
IDP Phases Activities					
Approval Phase	 Submission of Draft IDP to Council Road-show on Public Participation and publication Amendments of the Draft IDP according to comments; Submission of final IDP to council for approval and adoption 				

4. Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC process

The following diagram is a schematic representation of the organisational structure that drives the IDP Process:



The following structures will be responsible to develop, implement and monitor the IDP/Budget and PMS of Ba-Phalaborwa. Ba-Phalaborwa Municipality IDP, Budget, PMS and MPAC process has been aligned with that of the District Municipality as indicated in the table below:

	Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process						
Structure	Composition		Role				
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani			
Mopani District		District Council		 Approve and adopt a 			
Municipality				District-wide IDP			
				Framework and Process			
				Plan			
				• Participate in the IDP			
				Process			
		• IDP Unit		 Provide methodological 			
				and technical assistance			
				 Coordinate and support 			
				IDP activities			
				• Ensure IDP alignment to			
				district, provincial and			
				national requirements.			
Council	Members of Council	Members of Council	Deliberate and adopt IDP	Approve/adopt IDP			

	Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process					
Structure	Composition		Role			
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani		
	(Chair: Speaker)	(Chair: Speaker)	Framework and Process plan.			
			Deliberate, adopt and approve the IDP.			
Mayoral Committee/	Mayor, Portfolio Heads,	Executive Mayor,	Provide political oversight Political oversight	cal oversight		
EXCO	Municipal Manager,	Portfolio Heads,	in the development of the • Assign	n responsibilities to		
	Senior Managers, and	Municipal Manager and	IDP Muni	cipal Manager		
	IDP Manager	Senior Managers/Senior	Assign responsibilities to Subm	it draft IDP to Council		
	(Chair: The Mayor)	Manager	Municipal Manager.			
		(Chair: Executive Mayor)	Deliberate and adopt IDP			
			Framework and Process			
			Plan.			
			Responsible for the			
			overall management, co-			
			ordination and monitoring			
			of the planning process			
			and drafting process, as			
			delegated to the			

	Structures that manag	MS, Risk, mSCOA and MPAC Process	
Structure	Composition		Role
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa Mopani
			Municipal Manager and the IDP Technical Team. • Submit draft IDP to Council.
MPAC	Council appointed councillors(7)	District appointed councillors	 Perform any other functions assigned to it through a resolution of council within its area of responsibility. Promote good governance, transparency and accountability on the use of municipal resources; Perform any other functions assigned to it through a resolution of council within its area of responsibility. Promote good governance, transparency and accountability on the use of municipal resources;
Portfolio Committee	Chairperson and members of Portfolio Committee – Planning & Development (Chair: Head of Portfolio Committee)	Councillors and Senior Manager Planning and Development. (Chair: Portfolio Head, Planning)	 Manage the drafting of the IDP on behalf of the Executive Committee Provide political oversight. Manage the drafting of the IDP on behalf of the Mayoral Committee

Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process					
Structure	Composition		Role	le	
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani	
Ward Committees	Ward councillors; Ward committee members; and Community Development Workers (CDWs). Chair: Ward Councillor)		 Collect, discuss and prioritise ward needs. Submit ward needs to IDP Unit Link the planning process to their respective constituencies, wards and Ward Committees. Responsible for organizing public consultation and participation. Ensure the annual business plans and municipal budget are linked to and based on the IDP. Ensure the IDP is aligned with provincial and national departments' 		

	Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process						
Structure	Composit	ion	Role				
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani			
			budgets.				
Municipal Manager	The Municipal Manager		 Responsible for the overall management, coordination and monitoring of the planning process, as delegated to the Municipal Manager and the IDP/Budget Technical Team. Coordinates the implementation of the IDP/Budget planning process. Prepares the programme for the planning process. Undertakes the overall 				
			Prepares the programme for the planning process.				

	Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process					
Structure	Composition		Role			
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani		
			ordination of the planning process, ensuring that all relevant actors are appropriately involved. • Assign persons in charge of different roles. • Ensures an efficient and effectively managed and organised planning process. • Responsible for the dayto-day management of the drafting process. • Ensures that planning process is participatory, strategic and implementation-orientated and is aligned			

Structure	Composition		Role	
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani
			to and satisfies sector- planning requirements. Responds to comments on the draft IDP/Budget from the public, horizontal alignment and other spheres of government to the satisfaction of the Municipal Council. Ensures that MEC for local government's proposals are responded to and IDP relevantly adjusted.	
P/Budget & PMS	Mayor, Chairpersons of	Municipal Manager,	Provide political oversight	Responsible for the
eering Committee	Portfolio Committees,	Senior Managers, IDP	in the development of the	drafting of the IDP.
•	Municipal Manager,	Manager, Middle	IDP/Budget.	Alignment of process &

	Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process					
Structure	Composition		Role			
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa Mopani			
	Senior Managers, Manager IDP, Manager Budget , Senior Officer IDP, Senior Officer PMS. (Chair: Mayor)	Managers (Chair: Municipal Manager)	 Supervises the implementation of IDP/Budget planning process. IDP/Budget consultation with various sectors. Oversee that amendments made to the draft IDP/Budget are to the satisfaction of the Municipal Council. Be responsible for the submission of the IDP/Budget to EXCO (for recommendation to Council) and MEC for CoGHSTA (for alignment). Undertakes IDP consultation with various sectors Preparations for all IDP meetings Meetings 			

Structures that manage/drive the IDP, Budget, PMS, Risk, mSCOA and MPAC Process					
Structure	Composition		Role		
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani	
			responsibilities, in response to proposals made by the MEC.		
IDP /Budget & PMS	Municipal Manager, All		Contribute technical		
Technical Committee	Senior Managers, All		expertise in the		
	Manager, All Senior		consideration and		
	Officers and Officers		finalisation of strategies		
	(Chair: Municipal		and identification of		
	Manager)		projects.		
			Provide departmental,		
			operational and capital,		
			budgetary information.		
			Be responsible for project		
			proposals.		
			Be responsible for the		
			preparation and		
			integration of projects		
			and sector programmes.		

nalaborwa	Mopani	Ba-Phalaborwa Mopani Be responsible for preparing amendments for the IDP/Budget
nalaborwa	Mopani	Be responsible for preparing amendments
		preparing amendments
		 review. Responsible for organising public consultation and participation.
/Budget ger, All Senior nd Officers anager Planning)		 IDP Implements the Process Plan. Provide analysis of relevant technical and sector information. IDP consultation with various sectors. Preparations for all IDP meetings.

	Structures that manage/	PMS, Risk, mSCOA and MPAC Process			
Structure	Compos	ition	Role		
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani	
			the results of the review of the IDP document. • Ensures amendments are made to the draft IDP to the satisfaction of the Technical Committee		
			 Budget Implements the budget Process Plan. Provides analysis of relevant technical, sector and financial information. Ensure Departmental Budget Committees are functional Ensures proper documentation of the 		

		Structures that manag	e/d	rive the IDP, Budget, PM	1S, Risk, mSCOA and MPAC Proc	ess	
Structure	Composition			Role			
		Ba-Phalaborwa		Mopani	Ba-Phalaborwa		Mopani
					results of the drafting of Budget document. • Ensures amendments are made to the draft Budget to the satisfaction of the		
					Technical Committee.		
IDP, Budget & PMS	•	Stakeholders forum	•	Government	Participate and ratify the	•	Debate and confirm the
Representative Forum		comprising,		departments, local	completion of each phase of		priorities of the
		amongst others,		municipalities,	the IDP development and		municipality.
		community		district management	review process.	•	Represent the
		structures, non-		area, traditional	Represent the communities		communities at decision-
		profit making		leaders, CBOs, SOEs,	at strategic decision-making		making level
		organisations,		NPOs, CDWs,	level.		
		Traditional Leaders,		Associations, Interest			
		Ward Councillors,		groups and Resource			
		Associations,		Persons. (Chair:			
		Interest Groups,		Executive Mayor)			
		Government					

	Structures that manage,	drive the IDP, Budget,	PMS, Risk, mSCOA and MPAC Proce	ess	
Structure	Compos	sition	Role		
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani	
Risk Management committee	departments, Church leaders, Ward Committee Members. (Chair: The Mayor) Chairperson (Independent person) Municipal Manager All Senior Managers		Review the risk management policies and strategy and recommend for approval. Review the municipality's risk identification and	•	
	Chief Electrical Engineer Chief Audit Executive Manager: Legal Services Manager: Information Technology Manager: Communication		assessment methodologies to obtain reasonable assurance of the completeness and accuracy of the risk register. Evaluate the effectiveness of mitigating strategies to address the material risks of the Institution; Review the fraud prevention policy and		

	Structures that manage/d	rive the IDP, Budget	, PMS, Risk, mSCOA and MPAC Process		
Structure	Composit	ion	Role		
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani	
	Manager: Office of the MM • Manager: Risk Management (Secretariat)		recommend for approval. Review any material findings and recommendations by assurance providers on the system of risk management and monitor that appropriate action is instituted to address the identified weaknesses;		
Public Participation Team	 Representatives from all directorates and the office of the Speaker (Chair: Manager Strategic Planning) 		 Coordination of the public participation programme. Mobilise the involvement and commitment of stakeholders. Ensure participation of previously disadvantaged 		

	Structures that manag	ge/drive the IDP, Budget, P	MS, Risk, mSCOA and MPAC Prod	cess	
Structure	Comp	oosition	Role		
	Ba-Phalaborwa	Mopani	Ba-Phalaborwa	Mopani	
			groups, e.g. women, the		
			disabled, etc.		
Performance Audit	Audit Committee	Members of the Audit	IDP/Budget/PMS	IDP/Budget/PMS	
Committee	members, Manager	Committee, PMS	monitoring	monitoring	
	Strategic Planning,	Coordinator, Internal			
	Senior Officer PMS, and	Auditor			
	Internal Auditor (Chair:				
	Chairperson of the				
	Audit Committee)				
District Development	MDM: District Sector De	partments, SOEs, Youth		Alignment of planning,	
Planning Forum	commission, LMs			National, Provincial & Local	
				Government	
Dept, Cooperative	MEC for CoGHSTA		Assess/Evaluate the IDP		
Governance, Human			Comment and Monitor IDF	P implementation	
Settlements &					
Traditional Affairs					

5. IDP, Budget, PMS and MPAC Calendar for 2025-26

The IDP, Budget, PMS, Risk, mSCOA and MPAC calendar presents the activities that will be undertaken by both the District Municipality and Ba-Phalaborwa Municipality during the 2025/26 financial year. The activities will culminate in the adoption of the 2026/27 IDP and Budget both Mopani District Municipality and Ba-Phalaborwa Municipality.

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
		IDP		
July 2025	Preparatory Phase IDP, Budget & PMS Operational Meeting (Preparatory Phase) IDP, Budget & PMS Technical Meeting (Preparatory Phase) IDP, Budget & PMS Steering Meeting (Preparatory Phase) IDP, Budget & PMS Rep Forum (Preparatory Phase)	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	 14/07/2025 15/07/2025 16/07/2025 21/07/2025 28/07/2025 	31 July 2025
	 Mayor tables IDP/Budget/PMS/MPAC Framework & Process 			

Month	Activity			
			Ba-Phalaborwa Municipality	Mopani District Municipality
	Plan in (Special Council)			
		Budget and	mSCOA	
	Establish Departmental Budget Committees (include councillors & officials).	Budget and Treasury CFO Manager Budget	 28/07/2025 - 05/09/2025 17/07/2025 22/07/2025 	
		PMS		
	 Compilation of 2024/2025 4th quarterly report Conclude 2025/26 annual performance agreements Submit final approved SDBIP to Mayor 	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	 01/07/2025 - 18/07/2025 01/07/2025 - 28/07/2025 25/07/2025 	
		MPA	C	
	 MPAC Framework and Process Plan. Consideration of SDBIP for fourth quarter. Report on SCM-disciplinary matters related to MFMA Monthly budget statements. MPAC and Audit Committee Quarterly meeting/ report on 		 08/07/2025 11-29/07/2025 	

Month	Activity	Responsible Department	Time-l	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	functioning of AC District MPAC technical forum. Project visit Provincial MPAC forum District broader forum MPAC Provincial Exco Final Work Programme presented to Council. Irregular, Fruitless. Unauthorized and Wasteful Expenditure.			
	Wasteral Experialtare.	Risk Manag	zement	
	 Risk Management Committee (2024/25 Fourth Quarter Risk Management Report) 	Office of Municipal Manager • Manager Risk Management	• 16/07/2025	
		IDP		
August 2025	 Analysis Phase Data collection (ward-based planning) Data analysis and interpretation Community Satisfaction Survey 	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	 01/08/2025 - 31/09/2025 01/08/2025 - 31/09/2025 01/08/2025 - 31/09/2025 	
		Budget and		
	• 2024/25 internal analysis	Budget and Treasury	28/08/2025	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	of financial and non- financial performance. Determine financial position and assess financial capacity against future strategies.	CFOManager Budget		
		PMS	<u> </u>	
	 2024/25 IDP implementation feedback: Fourth Quarter Mayoral Imbizo Make public the 2025/26 SDBIP Make public 2025/26 annual performance agreements and ensure that copies are submitted to Council and MEC:CoGHSTA Place 2025/26 annual performance agreements on the municipal website. Individual performance assessments 2024/25 Annual 	Planning and Development Senior Manager Planning and Development Manager Strategic Planning Office of Municipal Manager (Mayoral Imbizo) Manager in the office of the Municipal Manager Senior Public Participation Officer	 01/08/2025 - 31/08/2025 10/07/2025 16/08/2025 14/08/2025 02/08/2025 - 31/08/2025 	
		MPAG		
		Office of Municipal Manager		

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	 MPAC Provincial Forum MPAC/Audit Committee meeting Working Session on the UIFWE reports Monthly budget statements Annual performance plan prepared Performance agreements signed by MM & section 56 officials. Annual financial statements to be submitted to AG Declaration forms completed and updated by ClIrs and Staff. Probing 4th quarter performance report. Public hearing on the fourth quarter performance report. 	• MPAC Researcher	• 4-19/08/2025	
		IDP		
September 2025	 Analysis Phase Data collection (ward-based planning) Data analysis and 	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	 01/08/2025 – 31/09/2025 01/08/2025 – 30/09/2025 	

Month	Activity Responsible Department Time-frame			frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	interpretationCommunity Satisfaction Survey		• 01/08/2025 – 30/09/2025	
		Budget and	mSCOA	
	 Circulate budget schedules to all departments Consolidate draft core departments business plans & budgets Review resources frames and financial strategies mSCOA Operational 	Budget and TreasuryCFOManager Budget	 26/09/2025 - 11/10/2025 09/09/2025 - 16/09/2025 23/09/2025 - 01/11/2025 10/09/2025 12/09/2025 	
	Meeting • mSCOA Steering Meeting			
		PMS	i	
	 Individual performance assessment report 2024/25 Annual Submission of Final 2024/25 departmental annual reports 	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	08/09/202508/09/2025	
		MPA	C	
	4 th Quarter Individual Performance Assessment Report	Office of Municipal Manager • MPAC Researcher	02/09/202512/09/202516-17/09/2025	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	 Monthly budget statements Scrutinize UIF. District Wide Session 		• 23/9/2025	
	MPAC /Audit Committee			
Octobor	Anahasia Dhaga	IDP		
October 2025	Analysis PhaseCommunity Satisfaction Survey presentation	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	• 11/10/2025	
	 IDP, Budget & PMS Operational Meeting (Analysis Phase) IDP, Budget & PMS Technical Meeting (Analysis Phase) IDP, Budget & PMS Steering Meeting (Analysis Phase) IDP, Budget & PMS Rep Forum (Analysis Phase) 	S S	 17/10/2025 21/10/2025 22/10/2025 23/10/2025 	
		Budget and	mSCOA	•
	Commence preparation for the 2025/26 departmental operational plans and service delivery and budget implementation plan aligned to strategic		• 13-17/10/2025	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	priorities in IDP and inputs from other stakeholders including government and bulk service providers (and NERSA)			
		PMS	<u>!</u>	
	 Continuation of preparations for 2024/25 annual report utilizing financial and nonfinancial information first reviewed as part of budget and IDP analysis Compilation of 2025/26 first quarter institutional performance report. 	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	 09/10/2025 - 27/10/2025 09/10/2025 - 27/10/2025 	
	·	MPAG	<u>" </u>	
	 District MPAC Technical meeting MPAC Provincial technical forum District MPAC Chairpersons forum MPAC Strategic Planning Session MPAC Provincial Exco 	Office of Municipal Manager • MPAC Researcher	 02/10/2025 13/10/2025 14/10/2025 15/10/2025 15-17/10/2025 	
	 Consolidated AFS 		• 21/10/2025	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	 submitted to AG SDBIP for first quarter consideration Project Visit MPAC Provincial forum Report on SCM/disciplinary matters related to MFMA Monthly budget statements 		 22/10/2025 24/10/2025 28/10/2025 	
		Risk Management		
	 Risk Management Committee (2025/26 First Quarter Risk Management Report) 		• 15/10/2025	
		Budget and	Mscoa	
November 2025	Community and stakeholder consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions including borrowing. Adjust estimates based on plans and resources.	Manager Budget	• 03/11/2025- 28/11/2025	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	Commence consultation on the proposed tariffs. Check the tariff submission date and align. Draft five-year Financial Plan		• 03/11/2025 – 28/11/2025	
	mSCOA Operational MeetingmSCOA Steering Meeting		12/11/202514/11/2025	
		PMS		
	 Mayoral Imbizo on first quarter performance 	Office of Municipal ManagerManager in the office of the Municipal Manager	• 06/11/2025 – 25/11/2025	
		MPA	С	
	 MPAC Project Visit MPAC Working Session 4th quarter report. Probe 1st Quarter Performance report. Monthly budget statements 	Office of Municipal Manager • MPAC Researcher	4/11/202510-11/11/2025	
	 Technical Committee meeting Public hearing on the 1st Quarter performance report. 		18/11/202521/11/2025	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
		IDD		
Dagarahar	Strategies Phase	IDP	04/42/2025 05/42/2025	T
December 2025	Strategies Phase	Planning and Development	• 01/12/2025 – 05/12/2025	
2025	Strategic Session	 Senior Manager Planning and Development 		
	• Strategic Session	Manager Strategic Planning		
		PMS		
	Finalize the draft annual	Planning and Development	• 15/12/2025	
	report incorporating	Senior Manager Planning	13/12/2023	
	financial and non	and Development		
	financial information on	 Manager Strategic Planning 		
	performance, audit	a.iager est asegie : iai.iii.ig		
	reports and annual			
	financial statements			
		MPA		
		Office of Municipal Manager		
	 Develop schedule for 	 MPAC Researcher 	 15/12/2025 	
	considering the 2024/25			
	Annual Report			
		Budget and	mSCOA	
	• Finalise the 2025/26	Budget and Treasury	• 08/12/2025 – 12/12/2025	
	inputs from bulk	• CFO		
	resource providers (and	 Manager Budget 		
	NERSA) and agree on	 Manager Revenue 		
	proposed price increase.			
	(Align after submission of			

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
	proposed tariffs			
		Budget and	l mSCOA	
January 2026	 Mid-year Budget engagement session (Provincial Treasury) Mid-Year Performance Assessment and recommend and adjustment budget, if necessary. Incorporate priorities from the President's State of the Nation Address, National Treasury and SALGA for further budget consideration. Review all aspects of the 2024/25 budget including any unforeseen and unavoidable expenditure in light of need for an adjustment budget. 	Budget and Treasury CFO Manager Budget	 23/01/2026 27/01/2026 26-30/01/2026 12/01/2026 – 23/01/2026 	
	mSCOA Operational MeetingmSCOA Steering Meeting		14/01/202616/01/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
		PMS		
	 Compilation of 2025/26 Mid-year report Mayor tables 2024/25 annual report to council Make public the 2024/25 annual report and invite comments from local community, submit report to Auditor- General, Provincial Treasury & CoGHSTA Consider monthly & mid- year reports for the period ended 31 December 2025. Review implementation 		 05/01/2026 - 19/01/2026 30/01/2026 30/01/2026 30/01/2026 23/01/2026 	
	of budget and service delivery plan (SDBIP), identify problems and amend or recommend appropriate amendments. Submit report to council and make public any amendments to the SDBIP by the end of January 2026 to Council		• 23/01/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	the status of next three year budget, 2024/25 annual report (including AFS & audit report) and summarizes overall findings of 2024/25 annual performance report.			
		MPA	<u>"</u> C	
	 MPAC and Audit committee MPAC District Technical Mid-year report and budget of council AFS returned from A-G Matters raised by A-G. Report on disciplinary matters related to MFMA/Report on SCM Monthly budget statement's Report in functioning of AC. District MPAC Chairperson meeting District MPAC Forum 	Office of Municipal Manager • MPAC Researcher	• 05/01/2026 • 9/01/2026 • 13-16 /01/2026 • 19/01/2026 • 21-27/01/2026	

Month	Activity	Responsible Department	Time-frame	
			Ba-Phalaborwa Municipality	Mopani District Municipality
		Risk Management		
	 Risk Management Committee (2025/26 Second Quarter Risk Management Report) 	Office of Municipal Manager Manager Risk Management	• 19/02/2026	
		IDP		
February 2026	 Strategies, Integration Phase IDP, Budget & PMS Operational meeting (Strategies, Projects prioritisation and Sector plans) IDP, Budget & PMS Technical meeting (Strategies, Projects prioritisation and Sector plans) 	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	 02/02/2026 03/02/2026 09/02/2026 	
	 IDP, Budget & PMS Steering meeting (Strategies, Projects prioritisation and Sector plans) IDP, Budget & PMS Representative Forum (strategies, Projects prioritisation and Sector 		• 20/02/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	plans).			
		Budget and		
	 Incorporate directives from the National budget and Provincial and National allocations to municipalities into budget. Finalise the adjustment 2025/26 detailed operating & capital budgets in the prescribed formats incorporating National and Provincial budget allocations, integrate and align to IDP documentation and draft SDBIP, finalise budget 	 Budget and Treasury ◆ CFO ◆ Manager Budget 	 07/02/2026 – 27/02/2026 21/02/2026 	
	policies including tariff policy. Tabling and approval of an adjustments budget (if necessary) Submit the 2025/26 approved adjustments budget to the Provincial & National Treasury & any other affected organ		21/02/202626/02/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	of state (10 days after approval.)		• 12/03/2026	
		PMS	<u> </u>	
	 Individual Performance Assessments 2025/26 Mid-year Place 2024/25 annual report on the municipal website Mayoral Imbizo 	Planning and Development Senior Manager Planning and Development Manager Strategic Planning Office of Municipal Manager (Moyoral Imbizo) Manager in the office of	 02/02/2026 - 27/02/2026 02/02/2026 02/02/2026 - 10/02/2026 	
		the Municipal Manager MPA	<u> </u>	
	 Considering the 2024/25 annual report MPAC Working Session on the draft annual report MPAC public hearing preparation Review questions form the Executives MPAC Project visit District MPAC Forum 	Office of Municipal Manager • MPAC Researcher	 3/02/2026 9-13/02/2026 16/02/2026 3/03/2026 20/03/2026 23/03/2026 25/03/2026 	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
		IDP		-
March 2026	Approval Phase (Draft IDP)IDP, Budget & PMS		• 02/03/2026	
	operational meeting (Draft 2026/27 IDP, Budget & PMS)	Manager Strategic Planning		
	• IDP, Budget & PMS Technical meeting (Draft 2026/27 IDP, Budget & PMS)		• 06/03/2026	
	• IDP, Budget & PMS Steering meeting (Draft 2026/27 IDP, Budget & PMS)		• 09/03/2026	
	 IDP, Budget & PMS Representative Forum (Draft 2026/27 IDP, Budget & PMS) 		• 16/03/2026	
	Mayor table Draft IDP, Budget & PMS for		• 30/03/2026	
	adoption by Council.Publication of the IDP,		• 30/03/2026	
	Budget & PMS Public Participation schedule			
		Budget and	mSCOA	
	• Consolidation of Draft 2026/27 annual budget.	Budget and Treasury • CFO	• 02/03/2026 – 06/03/2026	
	 Incorporate changes in 	 Manager Budget 	• 12/03/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	prices for bulk resources and finalise tariff proposals for all charges. Distribute all budget documentation prior to meeting at which budget is to be tabled. Table in Council the 2026/27 tabled budget & all supporting documents. Submit the 2026/27 approved adjustments budget to the Provincial & National Treasury & any other affected organ of state (Immediately)	Information Technology Manager	 23/03/2026 – 25/03/2026 26/03/2026 26/03/2026 	Wopain District Wuricipality
	 after council approves) mSCOA Operational Meeting mSCOA Steering Meeting 		12/03/202619/03/2025	
	THIS CONTINUE WILLIAM	PMS		
	 Compile Individual performance assessment report (2025/26 Mid - Year Quarter) Council adopts the 	 Planning and Development Senior Manager Planning and Development Manager Strategic Planning 	16/03/202630/03/2026	
	2024/25 annual report with the comments of			

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	the oversight committee.Submit draft 2026/27 SDBIP to the Mayor		• 30/03/2026	
	• Submit draft 2026/27 annual performance agreements to the Mayor		• 30/03/2026	
		MPA	C	
	 Monthly budget statements Review all matters referred to the committee by council 	Office of Municipal Manager • MPAC Researcher	13/04/202626/04/2026	
		IDP		
April 2026	Approval Phase (Draft IDP cont) • Consultations on tabled Draft 2026/27 IDP, Budget & PMS	Planning and Development Senior Manager Planning and Development Manager Strategic Planning Office of Municipal Manager Manager in the office of the Municipal Manager Senior Officer Public Participation	• 02/04/2026- 28/04/2026	
		Risk	Management	
	 Strategic Risk Assessment – Develop 2026/27 Strategic Register 	Office of Municipal Manager • Manager Risk Management	• 01/04/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	 Risk Management Committee (2025/26 Third Quarter Risk Management Report and the Draft Strategic Risk Register) Council adopts the Strategic Risk Register 	Office of Municipal Manager Manager Risk Management	• 16/04/2026	
	inegister	Budget and	mSCOA	
	 Make public the 2025/26 tabled annual budget & accompanying budget documentation, invite the community to submit representations and submit to Provincial & National Treasury and other affected organs of state. Consultation on tabled budget, publicise and conduct public hearings and 	Budget and Treasury CFO	 06/04/2026 - 24/04/2026 06/04/2026 - 10/04/2026 	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	meetings within			
	wards.			
		PMS	i	
	• Submit the 2024/25	Planning and Development	• 08/04/2026	
	Annual Report &	Senior Manager Planning And David American		
	Oversight Report to Provincial Treasury,	and Development		
	CoGHSTA, AG and	 Manager Strategic Planning 		
	Legislature.			
	Make public the 2024/25		• 12/04/2026	
	oversight report		, ,	
	• Submission of third		• 12/04/2026	
	quarter departmental			
	performance report			
		MPAG	<u> </u> C	
		Office of Municipal Manager		
	Oversight report made	MPAC Researcher	• 07/05/2026	
	public			
	• Consider the 2025/26			
	Draft SDBIP for third		22/05/2026	
	quarter		• 22/05/2026	
	Report on SCMReport on disciplinary			
	Report on disciplinary matters related to MFMA			
	Monthly budget			
	statements			
	MPAC and Audit			
	committee Quarterly			

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	meeting			
		IDP		
May 2026	 Approval Phase (Final IDP) IDP, Budget & PMS Operational Teams (Analysis & integration of public comments) IDP, Budget & PMS Technical meeting (Analysis & integration of public comments) IDP, Budget & PMS Steering meeting (analysis & integration of public comments) IDP, Budget & PMS Representative meeting (analysis & integration of public comments) Mayor tables Final 2025/26 IDP, Budget & PMS for final 	Planning and Development Senior Manager Planning and Development Manager Strategic Planning	 04/05/2026 (14h00) 05/05/2026 11/05/2026 18/05/2026 27/05/2026 	
	approval/adoption	Budget and	mscO4	
	Draft Benchmark	Budget and Treasury	• 06-08/05/2026	
	exercise 2026/27	• CFO	- 00-00/03/2020	
	Consider the views of the community and other		• 11/05/2026–14/05/2026	

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	stakeholders on the 2026/27 budget. Respond to submissions received & if necessary revise the budget and	Manager	• 11/05/2026– 14/05/2026	
	 table amendments for council consideration. Table in Council the 2026/27 adopted budget & all supporting documents. 		• 28/05/2026	
			• 07/05/2026	
	 mSCOA Steering Meeting 		• 14/05/2026	
	mSCOA Operational			
	Meeting			
		MPA	1	•
	MPAC Technical	Office of Municipal Manager	• 05/06/2026	
	committee meeting.MPAC District forum meeting	MPAC Researcher	• 10/06/2026	
	 Consider the Draft IDP, Budget and PMS 		• 15-18/06/2026	
	 Consider third Quarter report 			
	 Monthly budget statements 			
	 Probing and public hearing on third Quarter Institutional Performance 			

Month	Activity	Responsible Department	Time-	frame			
			Ba-Phalaborwa Municipality	Mopani District Municipality			
	Report.						
		IDP					
June 2025	 Public Notice on the adoption of IDP, Budget & PMS Submission of the Final Approved IDP to the MEC for Local Government & Housing 	 Senior Manager Planning and Development Manager Strategic Planning 	10/06/202610/06/2026				
		Budge	et				
	 Submit approved IDP/Budget to National & Provincial Treasury, CoGHSTA and District (10 working days after approval) mSCOA Operational Meeting mSCOA Steering Meeting 	 Budget and Treasury CFO Manager Budget Information Technology Manager 	 12/06/2026 11/06/2026 18/06/2026 				
	MPAC						
	 Monthly budget statements Consider the alignment 	Office of Municipal Manager • MPAC Researcher	• 18/6/2026				
	of final IDP, Budget, PMS and MPAC Work Programme Tracking implementation of the resolutions of the council as a result of the		• 22-24/06/2026				

Month	Activity	Responsible Department	Time-	frame
			Ba-Phalaborwa Municipality	Mopani District Municipality
	recommendations of			
	MPAC			

6. Public Participation

- **6.1** As part of deepening integration of planning, all the main IDP meetings of the Municipality should have district representation as a way of coordinating IDP programmes between the District and the Municipality. In addition, the process should allow for community involvement from the preparatory phase until final approval.
- **6.2** Following the approval of the draft IDP, tabled Budget and PMS by Council, the draft IDP, Budget and PMS will be published for comments. The public will be afforded 21 days to view and comment on the draft.
- 6.3 Comments received during the publication of the draft IDP, Budget and PMS will be noted and taken into consideration during the draft adjustment process. However, where deviations from priority issues that were raised through legitimate IDP structures (Ward Councillors, Ward Committees, and Community Development Workers) have to be made, consultations with and approval by the structures will be necessary prior to Council's final approval.
- **6.4** Projects and programmes not included in the IDP upon final approval of the IDP shall either be recorded in a waiting list for the next IDP review process or be incorporated in accordance with a process approved by Council. Such incorporation will be reported in the next IDP review.
- **6.5** Strategic Partners, District Municipality and Sector Departments will be invited to participate in the during the public participation process

7. Publication of the Final IDP

- **7.1** The System's Act requires that a summary of the IDP be made available to the public, within 14 working days from the date of final approval of the IDP.
- **7.2** Copies of the IDP will be made available in all wards, local libraries and traditional offices.
- **7.3** Copies of the IDP will be made available in both hardcopy and electronic forms to all Directorates within the Municipality.
- **7.4** The IDP will also be published through the municipal website.
- **7.5** Copies of the IDP will be sent to the District, Province, and National as per legislation.
- **7.6** Potential investors and other IDP stakeholders will be afforded the opportunity to access the IDP, but only to the extent that the municipality can afford.

8. IDP ACTIVITY FLOW

- **8.1** The Office of the Senior Manager Planning and Development will provide secretariat services to the IDP meetings
- **8.2** The IDP Operational, Technical and Steering Committee shall be involved in the drafting of the Framework and IDP Process Plan
- **8.3** The IDP Steering Committee shall submit the Framework and Process Plan to Portfolio Committee head of Planning and Development.
- **8.4** The IDP Steering committee shall further submit the Framework to the IDP Representative Forum through the Directorate, Planning and Development.
- **8.5** The Portfolio Committee head of Planning and Development shall further submit the Framework and Process Plan to Executive Committee.
- 8.6 Exco shall submit the Framework and Process Plan to Council
- 8.7 The Municipal Manager shall facilitate the Steering Committee in the drafting of the IDP in all phases.
- **8.8** Senior Manager Planning and Development and the Municipal Manager shall monitor the planning in all phases, ensuring involvement of communities and adherence to time frames throughout.
- **8.9** The Draft IDP/Budget/PMS and MPAC shall be submitted to the Portfolio Committee for oversight.
- **8.10** The Draft IDP shall be submitted to EXCO for consideration.
- **8.11** The Mayor shall submit the Draft IDP/Budget/PMS/MPAC to the Council through the Portfolio head.
- **8.12** The Mayor shall approve the SDBIP 28 days after the adoption of the Final IDP, Budget and PMS.

9. IDP Process Plan: Monitoring, Evaluation and Reporting

- **9.1** Senior Manager Planning and Development, Municipal Manager and the Portfolio Committee will be responsible for monitoring the Framework and Process Plan.
- 9.2 The District IDP Office will monitor compliance with the District Framework and Process Plan
- **9.3** Monthly progress reports will be submitted to Council through EXCO.

10. Budget for the 2025/26 IDP Review Process

	Budget Item				Budget Estimate
Strategic	Planning	session,	Advertising,	R550 000,00	
stationery,	stationery, printing and Public Participation				

11. CONCLUSION

The above are the activities that will be undertaken whilst reviewing the current integrated development plan (IDP) with the view to informing budgeting and setting a base for performance monitoring.

Approval by the	2026/27 IDP/Budget/PMS/ MP.	AC/Risk/mSCOA Framework and Process Plan	
Mayor	Compiled by:		
	8 L	31/1/2025	
	Ms. Y VBuys	Date	
	Acting Municipal Manager		
	2026/27 IDP/Budget/PMS/MPA	AC/Risk/mSCOA Framework and Process Plan Approved By:	
	Afglan	31/07/2025	
	Clir MM Malatji	Date	
	Mayor		
	El-yrigin (1)		